The Future is Here. For Life.

Adena Health Foundation
Annual Report 2012
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Dear Friends and Donors,

We believe everyone in southern Ohio deserves access to the best healthcare close to home. That is why in 2012 $883,184 of your contributions were used to assist charity patients, patient care equipment and materials for the hospital and scholarships for students in college for healthcare professions. This could not have been possible without the generosity of our friends and donors. A total of $307,000 was given by the Adena Family consisting of the Volunteer Advisory Council, the Women’s Board, Foundation and Health System Board Members, doctors, staff and management, which is testimony to putting our own money to work for the good of our patients.

Last year, the Foundation was responsible for receipts of $1,093,532 in contributions, pledge payments and grants, including those remitted directly to the Health System. The largest grant was from the U.S. Department of Agriculture in the amount of $143,244 for the installation of telemedicine equipment in volunteer emergency squads in our area. This completed our efforts over the last three years to equip all the volunteer squads that needed this technology. Now, suspected heart attack patients can be diagnosed remotely while in transit to the hospital and go directly to heart catheterization, if indicated, thus saving time and lives.

The Foundation launched a new campaign mid-year. The 21st Century Campaign ensures that the Foundation can assist the hospital as new advanced medical technology is available. Our goal is to raise $700,000 by June 30, 2013. Our first priority is to assist the hospital with the implementation and growth of its new robotic-assisted surgery program and the da Vinci® Surgical Robot. Adena is the only hospital in Ohio south of I-70 and east of I-71 that has this capability to offer our patients. Already, the Adena Family has donated over $180,000 to this Campaign and the Foundation contributed an additional $300,000.

Looking forward, and with your help, we will continue to help Adena enhance what we can offer to all patients. It’s all about having the best healthcare close to home.

Kindest regards,

Lana Corcoran
President & Chair
About the Foundation

Adena Health Foundation was created on Jan. 7, 2002 by the Board of Trustees of Adena Health System to support its mission and charitable purposes. The Foundation is separately incorporated as tax-exempt under IRC 501(c)(3) and as a supporting organization under IRC 509(a)(3). Contributions to the Foundation are tax deductible to the fullest extent of the law.

Our southern Ohio region is fortunate that Adena Health System is locally managed and controlled, as it has been since 1895. It is financially healthy and growing, which enables it to continually expand healthcare services to area residents. By supporting the Foundation and donating close to home, you are helping Adena to fulfill its obligation to meet the ever-increasing demand for healthcare in our area.

“Philanthropy” translates from Greek to mean “love for mankind,” which includes giving. Adena Health Foundation broadens the meaning by creating an environment for giving that satisfies a donor’s desire to make good things happen near home.

Because we believe that everyone in southern Ohio deserves access to the best healthcare close to home, the Foundation serves five important functions...

- It is a focal point for giving for health and patient care initiatives.
- It translates gifts into special projects in a health system that improves health and wellness in the community.
- It maintains funds for donors who designate their gifts for special programs and the unique needs of Adena Health System’s patients.
- It reduces the health system’s need to borrow for new facilities, renovations and equipment, thereby freeing up operating revenue for expanding patient care.
- It provides accountability to donors.

What drives us is what constantly challenges us – to make Adena the best healthcare system for you. Powered by contributions from individuals, businesses and grants in 2012, we had expenditures of $883,184 on mission purposes:

- Provided scholarships to 37 students studying to become healthcare professionals;
- Assisted patients who could not afford their healthcare, medical supplies, prosthetics, prescriptions and medical travel costs;
- Provided home care services and utilities and food assistance to hospice patients whose families could not afford their end-of-life care;
- Assisted charity qualified patients from the Wig Fund for those who experienced hair loss during radiation and chemotherapy treatments;
- Provided new medical equipment and advanced technology to the hospital, including more than $300,000 for the new robotic surgery program;
- Provided funeral expenses for some who had no next of kin or assets;
- Provided cafeteria vouchers and gas cards to patients’ families who could not afford numerous trips to and from their hometowns or meals while they stayed with their loved one for extended periods in the hospital;
- Provided gas cards to cardio-pulmonary rehab patients who could otherwise not keep up with their rehabilitation program due to travel costs;
- Provided new baby starter supplies to needy parents;
- Provided education and travel costs for clinical staff education.

“Through giving we help meet the needs of people in southern Ohio.”
The Foundation provides a philanthropic perspective for Adena Health System’s capital planning process and maintains a state of readiness for conducting capital campaigns.

Most importantly, in 2012, the Foundation launched a capital campaign known as the 21st Century Campaign to help ensure that the health system will be ready when our patients need the next item of advanced medical technology. Our first priority for this campaign is to assist the hospital with the implementation and growth of the da Vinci® Robotic Surgery program. In addition to the $300,000 advanced from the Foundation in 2012, an additional $212,000 was given by Adena physicians, staff and members of the Board of Trustees and Board of Directors. The goal for this campaign is to raise $488,000 by the end of June, 2013. Contributions may be made on-line at www.adena.org/foundation.

Enhancing Surgical Capabilities with Robotics

When Sherill needed a hysterectomy, she had just started a new job at Adena and had not accrued enough leave time for a lengthy recovery.

Sherill’s doctor recommended a hospital in another city that offered robotic surgery that promised no big incisions and a faster recovery time. Instead of a two- to three-day hospital stay and a six- to eight-week recovery period, Sherill was out of the hospital within 10 hours of her surgery and back to work in four days.

Today, she is a strong supporter of the benefits of robotic surgery technology and Adena’s fundraising campaign to help the hospital offer more patients the benefit of this technology.

As a non-profit health system, we rely on the generous contributions of friends, neighbors, former patients and businesses to invest with us in new technologies that will benefit our patients now and in the future.
Recognizing the need for the best healthcare professionals possible, the Foundation builds endowments and designates funds to attract highly talented physicians and clinicians, while also training healthcare professionals from within southern Ohio.

Adena’s PACCAR Medical Education Center is the flagship for medical, nursing and allied health professional education throughout the region. It enables Adena to attract skilled staff to its medical centers and surrounding facilities, making the Health System an employer of choice in the region. 2012 also marked the beginning of Adena’s Medical Residency Program in collaboration with the Ohio University College of Osteopathic Medicine.

In 2012, these funds included the Healthcare Scholarships Endowment, the Gordon F. Streicher Memorial Scholarship Endowment, the Dr. James R. Manchester Memorial Endowment for Imaging Technology Education, the Soon Phil Choice Memorial Scholarship Endowment, the Catherine Evanoff Memorial Scholarship Endowment, the Volunteer Scholarship Fund and four funds within the PACCAR Medical Education Center Scholarship Endowment. A new fund in Memory of Nurse Beth Ann Elliott, is building toward endowment status as donations continue to be received.

Among the Education Center funds are the St. Mary’s Catholic Church William Nolan Endowment, Junior Civic League Scholarship Endowment, Eagles Aerie 600/Herbie Retherford Memorial Scholarship Endowment and Stephen Fleisher Scholarship Endowment.

Since 2002, scholarships totaling $442,000 have been awarded to students enrolled in college for healthcare professions. Last summer, the Foundation awarded scholarships totaling $50,500 to 37 students! Adena Healthcare Scholarships are made possible each year through the fundraising efforts of the Volunteer Advisory Council and its Sugarloaf Gift Shop, the Women’s Board of Adena and its annual Charity Ball and Spring Plant Sale, and contributions from employees, the public and from investment income generated from endowments.

Contributions to scholarship funds are always encouraged and greatly appreciated, especially from students who have benefited and who are now practicing their professions in the healthcare world. We extend our congratulations to these students who earned scholarships in 2012 and who are well on their way to becoming our future healthcare professionals.

“The object of citizenship is not to find the right place to live, but to make where you are living the right kind of place.” — Dr. Keith S. Ames

Advancing healthcare education for Adena Health System and the region
**2012 Adena Healthcare Scholarships**

<table>
<thead>
<tr>
<th>Scholar</th>
<th>College</th>
<th>Field of Study</th>
</tr>
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<tbody>
<tr>
<td>Mindy Leigh Agin</td>
<td>Case Western</td>
<td>Medicine</td>
</tr>
<tr>
<td>Janell Ison</td>
<td>Ohio University</td>
<td>Medicine</td>
</tr>
<tr>
<td>Lisa Filyo</td>
<td>Wright State University</td>
<td>Nurse Practitioner</td>
</tr>
<tr>
<td>Olivia Arledge</td>
<td>Capital University</td>
<td>Nursing</td>
</tr>
<tr>
<td>Logan Michelle Barrick</td>
<td>Ohio University Athens</td>
<td>Nursing</td>
</tr>
<tr>
<td>Jessica Bondurant</td>
<td>Mount Carmel</td>
<td>Nursing</td>
</tr>
<tr>
<td>Mary Brooks</td>
<td>University of Cincinnati</td>
<td>Nursing</td>
</tr>
<tr>
<td>Tyler Congrove</td>
<td>PMEC WSU</td>
<td>Nursing</td>
</tr>
<tr>
<td>Laura Crago</td>
<td>PMEC WSU</td>
<td>Nursing</td>
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<tr>
<td>Nick Freeman</td>
<td>Ohio University</td>
<td>Nursing</td>
</tr>
<tr>
<td>Amy Garman</td>
<td>PMEC WSU</td>
<td>Nursing</td>
</tr>
<tr>
<td>Dustin Harmeyer</td>
<td>American Sentinel</td>
<td>Nursing</td>
</tr>
<tr>
<td>Kelly Hill</td>
<td>Indiana Wesleyan</td>
<td>Nursing</td>
</tr>
<tr>
<td>Brandon Kinnaman</td>
<td>PMEC WSU</td>
<td>Nursing</td>
</tr>
<tr>
<td>Elisha Manley</td>
<td>Ursuline University</td>
<td>Nursing</td>
</tr>
<tr>
<td>Shaelyn Mason</td>
<td>Shawnee State</td>
<td>Nursing</td>
</tr>
<tr>
<td>Sarah Minor</td>
<td>PMEC WSU</td>
<td>Nursing</td>
</tr>
<tr>
<td>Abigail Oyer</td>
<td>University of Cincinnati</td>
<td>Nursing</td>
</tr>
<tr>
<td>Sydney Richter</td>
<td>Shawnee State</td>
<td>Nursing</td>
</tr>
<tr>
<td>Kayla Ringhiser</td>
<td>Malone University</td>
<td>Nursing</td>
</tr>
<tr>
<td>Megan Brittany Stewart</td>
<td>Ohio University</td>
<td>Nursing</td>
</tr>
<tr>
<td>Jameson Waddell</td>
<td>PMEC WSU</td>
<td>Nursing</td>
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<tr>
<td>Meghan Hoffman</td>
<td>Ohio State University</td>
<td>Nursing</td>
</tr>
<tr>
<td>Joseph D. Callihan</td>
<td>Ohio University</td>
<td>Nursing</td>
</tr>
<tr>
<td>Winston Corzine</td>
<td>University of Cincinnati</td>
<td>Pharmacy</td>
</tr>
<tr>
<td>Tyler Martin Glassburn</td>
<td>University of Findlay</td>
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</tr>
<tr>
<td>Callie McMahan</td>
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<td>Pharmacy</td>
</tr>
<tr>
<td>Brittany Moore</td>
<td>Ohio Northern</td>
<td>Pharmacy</td>
</tr>
<tr>
<td>Christian Pugh</td>
<td>Ohio Northern</td>
<td>Pharmacy</td>
</tr>
<tr>
<td>Miranda Thacker</td>
<td>Ohio Northern</td>
<td>Pharmacy</td>
</tr>
<tr>
<td>Courtney Wooten</td>
<td>Toledo College of Pharmacy</td>
<td>Pharmacy</td>
</tr>
<tr>
<td>Curtis Allen Watkins</td>
<td>Ohio University</td>
<td>Physical Therapy</td>
</tr>
<tr>
<td>Amanda Brenner</td>
<td>Rio Grande</td>
<td>Radiology</td>
</tr>
<tr>
<td>Nicholas L Hart</td>
<td>Shawnee State</td>
<td>Radiology</td>
</tr>
<tr>
<td>Kaitlin Hoffman</td>
<td>Ohio State University</td>
<td>Radiology</td>
</tr>
<tr>
<td>Hannah Newsom</td>
<td>Rio Grande</td>
<td>Radiology</td>
</tr>
</tbody>
</table>

“Giving nourishes belief in others.”
Many people have donated to the Foundation because their lives were touched by the care they or others received at Adena, or because of services that were particularly meaningful to them. Likewise, businesses have given to the Foundation through event sponsorships as a way of recognizing the importance of having the finest healthcare available locally for their employees and families.

Giving opportunities include The Friends of Hospice and Cancer Fund, as well as programs for special needs and new clinical initiatives, diabetes, women’s health, pediatrics and children’s health. Our structure of designated funds has been developed over the years in response to specific interests expressed by our donors.
Volunteer Advisory Council

A dedicated team of adult and teenage volunteers continue to make the Volunteer Advisory Council (VAC) a tremendously valuable resource for Adena. Volunteers assist with countless tasks throughout the hospital, including patient transport and discharge, mail delivery and the operation of the Sugarloaf Gift Shop.

In 2012, the VAC donated $100,000, which was used to support the Volunteer Scholarship Fund and purchase important items of equipment and patient comfort items for the hospital. Many abdominal and chest surgery patients benefit from receiving “Sir Koff-A-Lot” and “Heart” bears, made possible by the VAC. Maintenance of the fish tank in the Same Day Surgery waiting area is funded by the VAC.

Members of the Volunteer Advisory Council in 2012:

Jutta Allen George Baker Fran Barnitz Sylvia Bayless Lou Betsch Peg Crowe Margaret Doi Martha Gaston Milt Kellough Deborah Lassiter June Leadingham Tom Lee Larry Lump (deceased) Trish Mares Gary Mitten Cherie Noel Elaine Oyer Jane Ragland Zach Riege John Rourke David Shimp Judy Stover Carol Theobald Peg Whalen Styrk Walburn Kay Wallace

Women’s Board

In 1895, the Women’s Board, then known as the Board of Lady Managers, along with a dozen local churches, founded the Chillicothe Hospital. The original board was responsible for management of the early hospital, as well as fund raising. Today, the Women’s Board devotes its efforts to three annual fundraising events – the February Caring Hearts Appeal, Spring Plant Sale and December Charity Ball.

In 2012, the Women’s Board assisted the hospital and the Foundation by contributing proceeds of their fundraising. After completing in 2011 an $85,000 pledge to the PACCAR Medical Education Center, last year the Women’s Board pledged $100,000 toward construction of a Healing Garden at the Adena Cancer Center. The Women’s Board also contributes to the Volunteer Scholarship Fund.

2012 Women’s Board Members:

Mrs. Dixie Freeman Mrs. Ruhamah Proctor Mrs. Kay Wallace Mrs. Trish Mares Mrs. Alice Ware Mrs. Sherrie Tener Mrs. Deborah Lassiter Mrs. Nancy Ames Mrs. Diedra B. McDonald Mrs. Irene Hunter Mrs. Sherry Page Mrs. Judy Stover Mrs. Fran Upperman Mrs. Jane Cain Mrs. Debbie Bettendorf Mrs. Georgia Fields Mrs. Clara Kutschbach Mrs. Judy Hortel Mrs. Lynn Street Mrs. Shawn Benson

“We make a living by what we get, but we make a life by what we give.”

Winston Churchill
Individuals, estates, business and industry, foundations and others can influence the health and healthcare future of southern Ohio. The Foundation maintains special purpose funds to help donors match their gifts with their interests.

Three funds for Charity Care:

- The Charity Care Fund helps pay expenses for Adena patients who have insufficient financial resources to pay for their care, and for travel and meal expenses for needy family members who stay in the hospital with their loved one for extended periods of time.
- Friends of Hospice donations ensure patients with inadequate resources receive end-of-life care without worrying about how their care will be paid for or its impact on their families.
- The Wig Fund provides wigs to charity-qualified patients who have experienced hair loss due to their medical condition or treatments.
“Giving helps meet the need for healthier and better lives.”

Scholarship Funds:
Our scholarship funds and endowments provide encouragement and assistance to southern Ohio students who pursue healthcare careers and return to work in our communities:

- Dr. James R. Manchester Memorial Endowment for Imaging Technology Education
- Gordon F. Streicher Memorial Scholarship Endowment for Medical Laboratory Technology
- Soon Phil Choice Memorial Scholarship Endowment for Radiology Technology and Nursing
- Healthcare Scholarships Endowment (includes a bequest from Reginald C. Blue)
- Volunteer Scholarships Fund
- Beth Ann Elliott Memorial Scholarship Fund for nursing students
- PACCAR Medical Education Center Scholarship Endowment for PACCAR Medical Education Center students
- St. Mary’s Catholic Church/William Nolan Endowment for PACCAR Medical Education Center students
- Stephen Fleischer Scholarship Endowment for PACCAR Medical Education Center students
- Junior Civic League Scholarship Endowment for PACCAR Medical Education Center students
- Eagles Aerie 600/Herbie Retherford Memorial Scholarship Endowment for PACCAR Medical Education Center students
- Catherine Evanoff Memorial Scholarship Endowment
- Athlete of the Year – Sports Medicine

Funds Benefiting Employees of the Adena Health System Family:

- Employee Benevolence Fund provides emergency assistance to qualified employees who suffer family tragedies such as fire, flooding, storm destruction, death or devastating illness
- Adena Kids Scholarship Fund assists children of Adena employees who wish to study for healthcare careers
- NEW in 2012! Nursing Education Fund supports continuing education and educational events for nursing staff
Funds that Improve Patient Care, Facilities, Technology, Education and Prevention:

- PACCAR Medical Education Center Scholarship Endowment to ensure future support for new teaching technology and new initiatives
- Emergency Department Fund for opportunities to enhance emergency services and disaster response capabilities
- Medical Education Fund for opportunities to enhance continuing medical and clinical education
- Cancer Fund for special projects, equipment and technology, family and patient support groups, charity care, education and outreach
- Diabetes Fund for special projects, equipment, charity care, education and outreach
- Heart Fund for special projects, equipment, charity care, education and outreach
- Geriatrics Fund for special projects, equipment, charity care, education and outreach
- Patient Care Technology Fund for new healthcare equipment to enhance patient care
- Patient Experience Fund for special projects, charity care and new initiatives to ensure the highest quality experience for our patients and their families
- Women & Children's Fund for special projects, equipment and technology, charity care, education and outreach through Maternity Services, Women's Services and Pediatrics
- Rehab Fund for special projects, equipment, charity care, education and outreach concerning patient rehabilitation, speech and hearing, sports medicine, athletic trainer program and Athlete of the Year scholarship

Funds that Support Community Initiatives:

- Community Programs Fund for special projects, education and outreach for improving community health and well-being

General Purpose Funds:

- General Fund, also known as the Where Needed Most Fund, to fulfill needs as identified and authorized by the Foundation Board of Directors
- Operating Endowment Fund for the future sustainability of the Foundation
- Board of Trustees Fund for special projects or needs identified by the Adena Health System Board of Trustees – supported entirely by the Health System
- Research Fund for special projects and new initiatives in clinical research, social and behavioral, disease mortality and morbidity studies
"The greatest grace of a gift, perhaps, is that it anticipates and admits of no return."

Henry Wadsworth Longfellow

Lou Ann has no time to waste being sick or to spend traveling long distances for healthcare. The longtime Clarksburg resident is a busy woman. She works full-time as a clinical lab supervisor and is active in her church. Married to her husband, Jerry, for 33 years, she has three adult children and three young grandchildren, two of whom were born in January of this year. “I waited a long time for those grandbabies,” she says. “I plan to enjoy them to the fullest.” When Lou was diagnosed with breast cancer in 2011 at age 53, she knew exactly where she wanted to receive her treatment. “The Adena Health System provides exceptional care close to home,” she says. “I know this from years of personal experience. I even gave birth to all of my children there. At Adena Cancer Center, I had access to a full range of state-of-the-art diagnostic and treatment services delivered with maximum efficiency.”

After finding a lump in her breast, Lou quickly had a mammogram, ultrasound, biopsy and other tests at Adena. Based on the results, a highly customized therapy plan was designed for her. She started intensive chemotherapy immediately, undergoing a series of eight treatments. Surgery followed afterwards. “I call it my whirlwind cancer care tour,” Lou says. “At every stage, everything went extremely well. During my chemo, I missed only a few days of work.”

Today, Lou says she feels “wonderful.” She takes medication to prevent a recurrence of her disease and has an excellent prognosis. And, she treasures every minute she spends with those grandbabies.
The Scholarship Endowments

Endowment Funds may be designated from time-to-time by the Board of Directors. The minimum amount to establish a named fund is $20,000, which may be paid over a number of years. No endowment fund is considered “permanent,” because future needs may change and the original purpose for a fund may not always exist.

The Catherine Evanoff Memorial Scholarship Endowment was established in 2011 by a $25,000 gift from the Volunteer Advisory Council to honor and memorialize the founder of the VAC. Earnings from this fund will benefit qualified students in degree programs for any direct patient care healthcare profession.

The Dr. James R. Manchester Memorial Endowment for Imaging Technology Education was created in 2008 by Mrs. Eileen R. Manchester to honor the memory and accomplishments of the late Dr. James R. Manchester. Dr. Manchester is remembered as one of the first three radiologists in the Chillicothe Hospital’s X-Ray Department, and for introducing computers to the X-Ray Department of the Medical Center Hospital, known today as Adena Regional Medical Center.

The Gordon F. Streicher Memorial Scholarship Endowment was established in 2003 by friends and family to honor the late Mr. Streicher for his 40 years of service to the hospital’s medical laboratory. This endowment perpetuates his passion for education by assisting students who choose medical laboratory technology careers. We encourage students who wish to enter the medical laboratory profession to apply for the Gordon F. Streicher Memorial Scholarship.

The Soon Phil Choice Memorial Scholarship Endowment was established by retired radiologist Dr. Young Choice, in honor of his parents. This fund is used to assist radiology and nursing students.

The Adena Healthcare Scholarships Endowment was created in 2002 to assist students in a variety of healthcare education tracks. This fund, which includes the Reginald Blue Scholarship Fund, was established by a $100,000 bequest for nursing education.

The PACCAR Medical Education Center Scholarship Endowment was created in 2007 to accumulate funds to support scholarships for students of the PACCAR Medical Education Center. This fund includes four named endowments for which a total of $135,500 was pledged. They are:

- St. Mary’s Catholic Church William Nolan Endowment
- Stephen Fleischer Scholarship Endowment
- Junior Civic League Scholarship Endowment
- Eagles Aerie 600 Herbie Retherford Memorial Scholarship Endowment

We will convert the Beth Ann Elliott Memorial Scholarship Fund to an endowment when it reaches $20,000. This fund was established in 2011 to honor her memory and professionalism.
Legacy Giving

We are very grateful for the future-oriented generosity of individuals who expressed their belief in our mission by including the Adena Health Foundation or the Adena Health System in their living trusts and estate plans:

Burrel Adkins
Reginald C. Blue
Ardith F. Conrad
John H. Cooke
Clyde I. Deffenbaugh
Charles L. Franklin
Marianne S. Franklin
James R. Loel
Dorothy A. McFarland
Mary Skinner McGhee
Edna Mae Miller

Leona M. Monce
William B. Moore
Virginia A. Perrin
Robert E. Theobald
Eugene F. Tomastik
Robert E. Schillinger
Robert & Louise Schrader
Dorothy M. Smith
Bertha A. Story
Howard S. Young

Through their wills, estates, trusts and life insurance, these individuals have created lasting legacies that will serve healthcare in southern Ohio for years to come. Legacy giving requires professional assistance. Even during their lifetime, donors can redirect to charities a portion of their assets and estates that would otherwise pay taxes or estate fees.

Carrying forward from 2012, the IRS allows non-taxable charitable distributions of up to $100,000 from an IRA for donors who are at least 70½ years old. Donors who wish to take advantage of this provision must name Adena Health System as the payee, rather than the Foundation. As such gifts are received, they will be placed in the donor’s choice of Funds in the Foundation.

If doing good for healthcare and education aligns with your charitable interests and you have questions about how estate planning can help fulfill your intentions, please contact the Foundation and consult your professional advisor. Excellent information and calculators also are available on the Foundation’s website at www.adena.org/foundation.
### Financials

**FOR THE YEAR ENDED DECEMBER 31, 2012 (unaudited)**

The Foundation ended its fiscal year, Dec. 31, 2012, with total net assets of $3,872,462 after mission expenditures of $883,184 during the year. Your gifts to Adena Health Foundation are working, and they are used strictly in accordance with donor intent and the Foundation’s mission. No expenditures were made from contributions for administration or overhead costs.

### SUPPORT & REVENUE

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<tr>
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<th>2011</th>
<th>2012</th>
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<tbody>
<tr>
<td>Contributions*</td>
<td>$ 896,138</td>
<td>$ 807,352</td>
</tr>
<tr>
<td>Operating support from Adena</td>
<td>$ 342,662</td>
<td>$ 478,880</td>
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<tr>
<td>Investment Income</td>
<td>$ 135,565</td>
<td>$ 133,034</td>
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<td>Investment Gain/(Loss)</td>
<td>$ 85,742</td>
<td></td>
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<tr>
<td><strong>TOTAL SUPPORT AND REVENUE</strong></td>
<td><strong>$1,324,542</strong></td>
<td><strong>$1,554,831</strong></td>
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### EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2012</th>
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<tbody>
<tr>
<td>Expenditures from Donated Funds</td>
<td>$ 860,386</td>
<td>$ 883,184</td>
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<tr>
<td>Operating Expenses paid by Adena</td>
<td>$ 342,662</td>
<td>$ 388,219</td>
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<td><strong>TOTAL OPERATING EXPENSES</strong></td>
<td><strong>$1,203,048</strong></td>
<td><strong>$1,271,403</strong></td>
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**OPERATING MARGIN** $121,494

**CORPORATE SERVICES ALLOCATION** N/A

**CHANGE IN NET ASSETS** $121,494

**NET ASSETS, BEGINNING OF PERIOD** $3,557,775

**NET ASSETS, END OF PERIOD** $3,679,269

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* An additional $168,244 from Federal grants and $113,720 from Charity Care Trust earnings were received and administered by Adena Health System.

** Cost for space, utilities and services from Adena, included in Operating Support from Adena.
Adena Health Foundation Board of Directors 2012:

Mrs. Lana Corcoran, Chair/President, Board of Directors
Mr. Carvel Simmons, Vice Chair & Treasurer
Dr. Jane Roach, Secretary
Mr. Michael Haller
Mr. Philip Evans
Dr. Chris Hanners
Ms. Virginia Wettersten
Mr. Larry Lump (deceased)
Mr. Mike Lilly, Member’s Director, ex officio
Mr. Mark Shuter, President/CEO, Adena Health System, ex officio
Mr. Keith Coleman, Chief Financial Officer, Adena Health System, ex officio
Mr. Ralph Metzger, Executive Director, ex officio

Adena Health System Corporate Churches:

First Presbyterian Church
Orchard Hill United Church of Christ
Salem Community Church
St. Mary’s Catholic Church
St. Paul’s Episcopal Church
St. Peter’s Catholic Church
Tabernacle Baptist Church
Trinity United Methodist Church
Walnut Street United Methodist Church

Adena Health Foundation Staff:

Mr. Ralph Metzger, CFRE, Executive Director
Mrs. Susan “Kim” Jones, Grants Manager
Miss Honey McNeal, Development Coordinator

“Giving enables works beyond our individual ability and capacity.”
2012 Memorials and Donors

Memorial gifts are recognized in memory of friends and loved ones. We honor them here.

### In Memory of

- Agnes Hirsch
- Albert B. Traylor
- Alma Williams
- Alva Cyrus
- Alvin Arnold
- Howard Koss
- Thomas Siberell
- Anna Mae Coyer
- Annabelle Lyons Mitchell
- Barb Retherford
- Barbara Bogenrife
- Becky Williams
- Beth Elliott
- Betty Mettler
- Billy Perdue
- Carol McDonald
- Cella Mae Hughes
- Charles Colvin
- Charles Morton
- Charles Rigsby
- Charles Shepherd
- Charles Steve Colvin
- Charles Thompson
- Charlotte Scott
- Christopher Shaw
- Cindy Graves
- Clarice Martin
- Claudia Sue Thompson
- Ciella Hughes
- Ciella Mae Hughes
- Clinton Jack Kessler
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Ralph Waldo Emerson